Page 33	Page 35
1 Reus	1 Reus
2 Q Do you recognize it independent of	2 it?
3 receiving it yesterday?	3 A P1, I don't have.
4 A There was similar there were	4 MR. MC LANE: I sent you when
5 documents that were I can't tell you	5 we were on the phone.
6 exactly because I don't remember	6 THE WITNESS: Right, hold on
7 specifically. But it is a document that we	7 one second.
8 would have used or similar to one we would	8 MR. ZAPATA, JR.: Off the
9 have used at the Plaza, sure.	9 record.
10 Q I want to draw your attention to a	10 (Discussion held off the
11 document marked for identification as P3.	11 record.)
12 Let me know once you and Bill have read it.	12 A Yes, I have it.
13 Do you recognize the comment that's	13 Q Looking at P1, do you recognize this
14 been marked for identification as P3?	14 document?
15 A To the extent of having received it	15 A Yes.
16 yesterday, yes.	16 Q What do you recognize this document to
17 Q Let's look at the document that's been	17 be?
18 marked for identification as P10?	18 A The collective bargaining agreement.
19 A I have it.	19 Q When you say the collective bargaining
20 Q Let me know when you have it. Do you	20 agreement, can you please be more specific,
21 recognize the document that's been marked for	21 it is a collective bargaining agreement
22 identification as P10?	22 MR. MC LANE: Objection. The
23 A Yes, it is a cash responsibility	document speaks for itself. Go ahead.
24 receipt that we used at the Plaza.	24 A New York Hotel and Motel, trades
25 Q Can you please tell us the time frame	25 counselor collective bargaining agreement.
Page 34	Page 36
Page 34 1 Reus	Page 36
1 Reus	1 Reus
_	1 Reus
1 Reus 2 when it was being used at the Plaza?	1 Reus 2 Q Have you ever seen this document
1 Reus 2 when it was being used at the Plaza? 3 A Well, during the period that I was	1 Reus2 Q Have you ever seen this document3 before?4 A Yes, in a different form.
1 Reus 2 when it was being used at the Plaza? 3 A Well, during the period that I was 4 there, I recall seeing it, so I mean I can 5 sort of vouch from when it reopened until	 Reus Q Have you ever seen this document before? A Yes, in a different form. Q Let me ask it this way. When was the
1 Reus 2 when it was being used at the Plaza? 3 A Well, during the period that I was 4 there, I recall seeing it, so I mean I can 5 sort of vouch from when it reopened until 6 February, 2009.	1 Reus 2 Q Have you ever seen this document 3 before? 4 A Yes, in a different form. 5 Q Let me ask it this way. When was the 6 first time that you have seen this document?
1 Reus 2 when it was being used at the Plaza? 3 A Well, during the period that I was 4 there, I recall seeing it, so I mean I can 5 sort of vouch from when it reopened until 6 February, 2009.	 1 Reus 2 Q Have you ever seen this document 3 before? 4 A Yes, in a different form. 5 Q Let me ask it this way. When was the 6 first time that you have seen this document? 7 A It would have been when I was working
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	Page 37		Page 39
1	Reus	1	Reus
2	A Not that I remember being aware of.	2	Q Off the top of your head, do you
3	Q I would like to draw your attention to	3	remember when the Palm Court opened?
4	a document marked for identification as P4.	4	A I don't off the top of my head.
5	After you and Bill find it, let us know.	5	Q How about the Palm Court?
	A I have it.	6	A The Palm Court I think opened
7	Q Do you recognize the document that's	7	initially, if I remember correctly.
8	been marked for identification as P4?	8	Q When you say initially, do you mean at
9	A I mean, I can't say I have seen this	9	the time that the hotel opened?
10	specific document before but it looks like a	10	A That's right.
11	list of bartenders from the Champagne Bar and	11	Q Let me try it this way. Do you
12	Palm Court.	12	remember the order in which the Palm Court,
13	Q When was the first time that you saw	13	Rose Club and Champagne Bar opened?
14	this document?	14	A I think it was the Palm Court, the
15	A Yesterday.	15	Champagne Bar maybe, no the Palm Court,
16	MR. ZAPATA, JR.: Let me look	16	Champagne Bar, I know the Rose Club was last,
17	at my notes.		because there was still construction up there
18	I have no more questions.		when we had guests in the lobby.
	EXAMINATION BY	19	Q I believe it is correct that the Rose
	MR. MC LANE:	1	Club and the Champagne Bar were not outlets
21	•	21	that existed at the time the hotel closed,
22			correct, and when the hotel reopened, was the
23	, , , , , , , , , , , , , , , , , , , ,		oyster bar an outlet?
1	the signatures on that document. Do you		A When the hotel reopened, no.
25	recognize the other handwriting on that	25	Q Was the Oak Bar/Oak Room an outlet?
	Page 38	_	Page 40
1	Reus	1	Reus
2	Reus document, who it might belong to?	2	Reus A No, that didn't open until much later
2	Reus document, who it might belong to? A The salary on that new hire line where	2	Reus A No, that didn't open until much later actually.
2 3 4	Reus document, who it might belong to? A The salary on that new hire line where it says salary, that looks like Rajan's	2 3 4	Reus A No, that didn't open until much later actually. Q When it did open was it an outlet of
2 3 4 5	Reus document, who it might belong to? A The salary on that new hire line where it says salary, that looks like Rajan's writing. The top, the employee information,	2 3 4 5	Reus A No, that didn't open until much later actually. Q When it did open was it an outlet of the Plaza Hotel or was it a Fairmont
2 3 4 5 6	Reus document, who it might belong to? A The salary on that new hire line where it says salary, that looks like Rajan's writing. The top, the employee information, looks like our former coordinator's writing	2 3 4 5 6	Reus A No, that didn't open until much later actually. Q When it did open was it an outlet of
2 3 4 5 6 7	Reus document, who it might belong to? A The salary on that new hire line where it says salary, that looks like Rajan's writing. The top, the employee information, looks like our former coordinator's writing which was Ingrid Dominguez.	2 3 4 5 6	Reus A No, that didn't open until much later actually. Q When it did open was it an outlet of the Plaza Hotel or was it a Fairmont property?
2 3 4 5 6 7 8	Reus document, who it might belong to? A The salary on that new hire line where it says salary, that looks like Rajan's writing. The top, the employee information, looks like our former coordinator's writing which was Ingrid Dominguez. Q Take a look at P2, do you see the	2 3 4 5 6 7 8 9	Reus A No, that didn't open until much later actually. Q When it did open was it an outlet of the Plaza Hotel or was it a Fairmont property? A No. MR. MC LANE: That's all I have. Thank you.
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2 3 4 5 6 7 8 9	Reus document, who it might belong to? A The salary on that new hire line where it says salary, that looks like Rajan's writing. The top, the employee information, looks like our former coordinator's writing which was Ingrid Dominguez. Q Take a look at P2, do you see the handwriting on the bottom, do you know whose handwriting that is?	2 3 4 5 6 7 8 9 10	Reus A No, that didn't open until much later actually. Q When it did open was it an outlet of the Plaza Hotel or was it a Fairmont property? A No. MR. MC LANE: That's all I have. Thank you. MR. ZAPATA, JR.: Good luck with your pregnancy.
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Exhibit "H"



Agreement

Agreement made this 13th day of April 2005, by and between CPS 1 LLC and its assignee CPS 1 Realty LP on their own behalf and on behalf of any affiliated or related entity as owner of The Plaza Hotel, and any successor, transferee, assignee, concessionaire, operator and/or manager ("Hotel") and the New York Hotel and Motel Trades Council, AFL-CIO ("Union").

Whereas, Hotel and Union are bound to a collective bargaining agreement known as the Industry Wide Agreement ("TWA") between the Union and the Hotel Association of New York City, Inc. ("Hotel Association"), effective July 1, 2001;

Whereas the Hotel intends to close for renovations on April 30, 2005 and reopen in approximately two years ("Renovation Period");

Whereas the Hotel is desirous of renovating the Hotel into a smaller transient hotel, condominium hotel, private condominium residences, and/or retail use;

Whereas, the Union is desirous of maintaining the Hotel as large a transient hotel as possible and preserving as many bargaining unit jobs as possible;

Whereas, all parties are desirous of preserving the architectural, historic and cultural legacy of the Hotel; and

Whereas, the parties have negotiated in good faith and wish to resolve their differences amicably.

Now, therefore it is agreed:

- 1. This Agreement shall be effective upon execution by the parties and ratification by bargaining unit employees and shall be coterminous with the Successor IWA, defined below.
- 2. The parties reaffirm that they are bound by all the terms and conditions of employment, both economic and non-economic in nature of the IWA, except as explicitly modified by this Agreement. Unless otherwise provided for herein, during the duration of this Agreement, the Hotel agrees to adopt and be bound by all the terms and conditions of employment, both economic and non-economic in nature, which may be agreed to by and between the Union and the Hotel Association in any renewal or successor to the IWA, which will be negotiated between the Hotel Association and Union ("Successor IWA"). In the event that the Union and the Hotel Association fail to reach agreement on a Successor IWA prior to expiration of the current IWA, all terms of this Agreement and the current IWA shall continue in full force and effect until such time as a Successor IWA is effective. The Successor IWA and this Agreement shall then constitute the parties' agreement.
- 3. All current bargaining unit employees and employees laid off within one year of the April 30, 2005 closure shall be paid severance benefits in accordance with the attached Exhibit A, which is made part of and is incorporated in this Agreement by reference and applicable precedent from the Office of the Impartial Chairman.
- 4. Current employees in the maintenance and engineering departments shall be offered the opportunity to continue working in their respective classifications (to the extent there exists work appropriate for such classifications) during the

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Renovation Period and shall be paid the higher of the IWA rate of pay and the prevailing wages being paid to employees performing similar construction work in the City of New York. The terms and conditions of said employees shall continue to be governed by the IWA and thereafter by the Successor IWA, as modified by this Agreement. Notwithstanding the foregoing, said employees shall be paid severance pay pursuant to Article 52 of the IWA and offered enhanced severance benefits in accordance with Exhibit A. Subject to the above, the Hotel may, during the Renovation Period, use skilled contract construction trades employees to supplement its current maintenance and envineering staff in the performance of renovation work. The Union agrees to withdraw U05-060 with prejudice and rescind any information requests related thereto. The Union further agrees that it shall not take any action contrary to Article 38 of the IWA notwithstanding the Award issued on April 8, 2005. The Hotel acknowledges that Article 17 of the IWA does not violate the National Labor Relations Act as written or as applied and agrees to withdraw any charges or complaints alleging same, including 2-CC-2637-1 and 2-CE-190-1, with prejudice.

- **5**. ' The IWA and Successor IWA, as modified by this Agreement, shall be binding on any current or future owner, manager, operator, concessionaire, successor, assign or transferee in the manner described in Article 59 of the IWA, which is incorporated herein by reference. It is understood and agreed that this paragraph applies to any owner, manager, operator, concessionaire, successor, assign or transferee of the entire Hotel or any part thereof, without regard to the use to which the space is put. Notwithstanding the above, the previous sentence shall not apply to individual owners of individual condominium units, but shall apply to any entity which operates or manages the residential condominium portion or condominium hotel portion of the Hotel. Further, it is agreed that, with respect to a commercial retail establishment not appurtinant or ancillary to, affiliated with, or in any way controlled by or related to the Hotel, only those classifications which perform cleaning, maintenance, engineering, or food and beverage services or functions shall be included in the bargaining unit, except that limited preparation, service and seating capacity food and beverage establishments ancillary to a commercial retail establishment and wholly unrelated to the hotel shall not be covered by this Agreement (by way of example, but not limitation, food court employees would be covered whereas the employee at a chocolatier within a department store would not be covered).
- 6. The Hotel agrees that the spaces so designated in the diagrams and agreement attached hereto as Exhibit B shall be used for hotel and hotel related purposes, including, but not limited to hotel, condominium hotel (i.e., wherein rooms are owned by individuals, who are entitled to occupy such rooms for no more than four months each year with the room available as a transient hotel room for the remainder of the year), restaurant, food and beverage, hotel offices, banquet and meeting rooms, lobbies, employee cafeteria and locker rooms, etc. It is understood that due to the uncertainties involved with renovations, the precise allocations set forth in Exhibit B may not be possible, in which case the parties agree to meet and discuss alternative designs which are possible from a renovation standpoint; viable from an operations standpoint; protect the same number and nature of available bargaining unit jobs; retain the same number of hotel rooms and keep the same banquet and other food and beverage space, as

well as space ancillary to the hotel; and preserve the history and architecture of the identified spaces. For example, the parties acknowledge that the kitchen areas, which are currently separate, may be combined to form a larger single kitchen. Failing agreement, the issue shall be submitted to the Impartial Chairman for final and binding resolution. These provisions shall be binding on any current or future owner, manager, operator, concessionaire, successor, assign or transferee in accordance with Paragraph 5 of this Agreement.

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- 7. The Hotel shall immediately take any steps necessary to ensure that any future owner, manager, operator, concessionaire, successor, assign or transferee is aware of and bound by the provisions of Paragraphs 5 and 6 hereof, including making appropriate filings setting forth the encumbrances described herein and including compliance with those provisions as a material condition in any contract or agreement which sells, transfers, or assigns any ownership or operational interest in any part of the Hotel.
- 8. The Hotel acknowledges that the Landmarks Commission has "calendared" certain spaces within the Hotel, including the Grand Ballroom, Terrace Room, Palm Court, Oak Room, Oak Bar, 59th Street Lobby, and 5th Avenue Lobby. The Hotel agrees to recognize such status and abide by any further determinations of the Landmarks Commission regarding said space(s).
- 9. The following classifications shall be excluded from the bargaining unit:
 - a. One Executive Chef per Kitchen
 - b. One Assistant Executive Chef per shift per Kitchen
 - c. One Executive Pastry Chef per kitchen
 - d. One Executive Banquet Chef per kitchen
 - e. One Restaurant Manager per outlet
 - f. One Assistant Restaurant Manager per shift per outlet
 - g. One Executive Steward per kitchen
 - h. One Assistant Executive Steward per shift per kitchen
 - i. Host/Hostess
 - i. Fitness Center Staff (other than cleaning of bath, shower, locker room, and public areas, or maintenance and engineering staff which shall continue to be included in the bargaining unit)
 - j. Concierge
 - k. Housekeeping Managers.

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The classifications set forth in subparagraphs a through h, inclusive, of this Paragraph may perform bargaining unit work provided that no bargaining unit employee in the affected classification is on layoff or reduced work week, it would not reduce the wages or hours (including overtime) of any bargaining unit employee, and that it will not have any other adverse economic impact on any bargaining unit employee. It is agreed that the position of Floor Housekeeper shall be eliminated through attrition. The Housekeeping Manager may perform the duties of the Floor Housekeepers once the Floor Housekeeper subject to Exhibit A have been completely attrited.



- 10. The following terms shall apply to "new hires", as defined in Article 6(c) of the IWA. Under no circumstances will any recalled current employee be considered a "new hire" or subject to the provisions of this Paragraph.
 - a. Wages: The minimum wage rates for "new hires" shall be as follows:
 - i. Seventy-five percent (75%) of the Schedule A rate of the IWA or Successor IWA for the first thirty-six (36) months following the reopening of the hotel.
 - ii. Eighty-five percent (85%) of the Schedule A rate of the IWA or Successor IWA for the twenty-four (24) months following the period referred to in subparagraph (i), or the "New Hire Wage Rate" (currently contained in Article 6(c)(1)), whichever is less.
 - b. Benefits: The Hotel shall not be required to make contributions to the pre-paid legal, scholarship or training on behalf of "new hires" for the first sixty (60) months following the reopening of the hotel.
 - c. Time and a Quarter Pay: For "new hires" the Hotel shall not be required to pay part time premium pay pursuant to Article 8(b) of the IWA or night differential pay pursuant to Article 51 of the IWA for the first sixty (60) months following the reopening of the hotel.
 - d. Probationary Period: The probationary period defined in Article 6(a) of the IWA shall be one hundred and twenty (120) days of work for bargaining unit employees newly hired in the first sixty (60) months following the reopening of the hotel.
- 11. Except as otherwise provided in Exhibit A, the Hotel may hire new employees from any source for the first sixty (60) months following the reopening of the hotel.
- 12. Employees who work part time may voluntarily waive the premium pay provided for in Article 8(b) of the IWA, in writing. Execution of such waiver shall be purely voluntary on the part of the employee, and the Hotel may not discriminate or retaliate against any employee for refusal to execute same. Such waiver shall be revocable at will by the employee, in writing. The waiver form will not be effective unless and until copies of the executed form are provided to both the employee and Union.



13. The hotel may set the quota for Day Room Attendants at twelve (12) credits. The Union may challenge said quota as unreasonable at any time during the first six (6) months following reopening of the hotel. Pending agreement or an award by the Impartial Chairman, the quota shall remain in effect, provided that the Union may request expedited arbitration. Notwithstanding the foregoing, the Union may challenge at any time and without limitation the quota based on changes made subsequent to reopening to the rooms, furnishings, fixtures, amenities, duties, practices, or other factors which may adversely effect Room Attendant workload.



- 14. Cooks shall be paid at the Sous Chef rate of pay. The Hotel shall have flexibility in assigning to said employees any culinary work during the work day and/or work week, in accordance with seniority and provided no employee in an affected classification is on layoff or reduced work week. This paragraph is not intended and should not be interpreted to alter or modify the job combination provisions of the IWA.
- 15. Stewards shall be paid at the Floor Steward rate of pay. The Hotel shall have flexibility in assigning to said employees any steward work during the work day and/or work week, in accordance with seniority and provided no employee in an affected classification is on layoff or reduced work week. This paragraph is not intended and should not be interpreted to alter or modify the job combination provisions of the IWA.
- 16. The Hotel is not required to employ Captains in its restaurants.
- 17. Bartenders shall be paid at the Service Bartender rate of pay. Bartenders shall work a forty (40) hour work week and shall be compensated at the Service Bartender hourly rate of pay for such forty (40) hour work week. Bartenders shall receive straight-time benefits. Bartenders may perform bar back duties, self-banking, and serve and clear food at the bar.
- 18. Servers may self-bank and will be compensated therefore in accordance with the IWA and applicable precedent from the Office of the Impartial Chairman. Servers may perform busser duties at the rates established by Article 22(b) of the IWA.
- 19. The Hotel may discontinue use of its in house Laundry production and use outside contractors, provided the Hotel complies with Article 45 or the parties otherwise agree.
- 20. The Hotel may purchase pastries produced outside the Hotel to supplement those produced by bargaining unit employees, provided no employee in any affected classification is on layoff or reduced work week, or suffers an adverse economic impact.
- 21. The parties acknowledge that Article 45 applies to the Hotel and its concessionaires and that any such concessionaires shall be subject to the obligations and entitled to the benefits of this Agreement.
- 22. If any part or provision of this Agreement is rendered invalid or unenforceable by an authority of competent jurisdiction, including, but not limited to, a state or

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federal court, the National Labor Relations Board, or Office of the Impartial Chairman, it shall not affect the remainder of this Agreement and the parties shall meet and negotiate an alternate provision which most closely in a lawful manner meets the objectives or intent of the parties underlying the original provision or, if necessary, provides equivalent value. In the event the parties are unable to agree, the issue shall be submitted to the Office of the Impartial Chairman for final and binding resolution.

- 23. Effective immediately, any dispute between the parties shall be submitted to the Office of the Impartial Chairman in accordance with the grievance and arbitration provisions of the IWA, incorporated herein by reference in their entirety.
- 24. The parties agree that it is in their mutual best interests that the provisions of this Agreement be kept confidential and they each will use their best good faith effors to limit the dissemination of the terms of this Agreement to their respective members, employees, supervisors and legal representatives.

Date: April 13, 2005	
ACCEPTED AND AGREED TO:	
CPS 1, L/LC/CPS 1 REALTY, LP: By: Name:	NEW YORK HOTEL AND MOTEL TRADES COUNCIL AFL-CIO By: Name:
Piùe:	Title:

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Employee Severance/Recall Rights

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The parties agree and acknowledge that it is the intention of the Hotel to white implement a radical and complete transformation of the Plana Hotel from a transient hotel with appurtenant restaurant, banquet and other food and beverage installations and retail establishments to a multifaceted condominium apartment, condominium hotel, transient hotel (including restaurant, banquet and other food and beverage installations) and retail complex ("New Hotel") that maximizes the legally allowable use of the current hotel space for such purposes.

As a result of the aforementioned transformation process, the parties acknowledge that the present number of hotel rooms will be substantially reduced from approximately 800 transient hotel rooms to approximately 300 transient hotel and condominium hotel rooms. Due to the reduction in hotel rooms there will be substantially less bargaining unit positions and employment opportunities available, which will result in the severance and/or permanent layoff of hundreds of bargaining unit employees.

The parties agree that the Hotel shall pay to all bargaining unit employees severance pay in accordance with the provisions of the Industry Wide Agreement and all affected employees shall be put on a recall/rehire list in order of seniority. Upon the reopening of the New Hotel, all bargaining unit employees shall be recalled on the basis of his/her seniority and shall be rehired pursuant to the terms of the Industry Wide Agreement, unless as otherwise as agreed by the parties, hereas

The parties acknowledge and agree that due to the uncertainty as to the date that the New Hotel will reopen and commence business operation and further, due to the uncertainty as to the number of available bargaining unit positions that will be available, the Hotel has agreed to pay "enhanced severance benefits" to the affected bargaining unit employees equal in amount to two time (2x) the severance benefits due the employees under the provisions of Article 52 of the Industry Wide Agreement provided that the employees who elect to receive such enhanced severances benefits must relinquish their right to recall and rehire. Any employee who elects to receive such enhanced severance benefits must make such election within forty five (45) days after the closing of the Hotel.

Notwithstanding anything contained hereinabove seemingly to the contrary, the parties agree that chaptoyees employed by the Ploted prior to the closing of the notel (as defined herein), who have not agreed to accept enhanced severance benefits and who have not waived their recall rights, shall retain such rights subject to the conditions set forth hereinafter.

A) Recall Notice – One hundred and twenty (120) days prior to the scheduled reopening of the New Hotel, the Hotel shall send written notice by certified mail, return receipt requested to each employee who has not accepted enhanced severance benefits, notifying each employee of the scheduled reopening of the New Hotel and of the employee's obligation to notify the Motel

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of the employee's availability and willingness to be recalled and re-employed to the employee's symployment position, as the same is available. A copy of the recall notice shall be sent simultaneously by fax to the Union.

B) Employee Notice to the New Hotel – Within forty five (45) days of the employee's receipt of the recall notice, the employee or the Union on behalf of the employee, must respond to the recall notice. The employee notice to the New Hotel shall notify the New Hotel as to the employee's availability and willingness to be recalled and re-employed as of the scheduled reopening of the New Hotel.

notify the New/Hotel of the same and such employee will, within ten (10) days after such notice be paid enhanced severance benefits. Such notice to the New Hotel must be given within forty five (45) days of the employee's receipt of the recall notice and may be given to the New Hotel by the Union on behalf of the employee.

Any employee who, absent good and sufficient cause, fails to give timely notice to the New Hotel shall be deemed to have abandoned his/her job and to have waived his/her recall and re-employment rights. In such case, the employee will within ninety (90) days of the employee's receipt of the recall notice, be paid enhanced severance benefits by the New Hotel, which payment shall be made by check payable to the employee and forwarded to the Union for delivery to the employee.

(iii). Subject to the provisions of the parties' agreement with respect to fraining and probationary period, the parties further agree that any employee who, without good and sufficient cause, fails to attend and satisfactorily complete the New Hotel's training program shall be deemed to have abandoned his/her job and to have waived his/her recall and re-employment rights. In such case the employee will, within ninety (90) days of the employee's receipt of the recall notice, be paid enhanced severance benefits by the New Hotel, which payment shall be made by check payable to the employee and forwarded to the Union for delivery to the employee.

If the Impartial Chairman determines upon a complaint by the Union that the Heistyn New Hotel has failed to satisfactorily perform all of its obligations hereunder, or has for the purpose of denying recall and re-employment rights to any employee, then in such case the Impartial Chairman may, in addition to ordering whatever legal and equitable remedy s/he deems appropriate, also award punitive damages in such amounts as s/he deems appropriate. Any such arbitral proceeding hereunder shall be pursuant to the parties agreement on expedited arbitration.

The parties agree, notwithstanding anything contained herein seemingly to the contrary, that recall rights of employees currently employed by the Hotel who do not elect to receive enhanced severance benefits and who are not recalled and

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re-employed by the New Hotel, shall expire eighteen (18) months after the mopening of the New Hotel.

Any employee whose recall rights are terminated for such reasons shall be notified of same by the Hotel in writing by certified mail return receipt requested, with a copy by fax to the Union. Such notice shall be sent to the employee thirty (30) days prior to the expiration of the employee's recall rights and, shall also notify the employee of his/her right to receive enhanced severance benefits and that same will be paid to the employee by check made payable to the employee and forwarded to the Union for delivery to the employee within ten (10) days after the expiration of the employee's recall rights.

· Training/Probationary Period

Land re-employed

The parties agree and acknowledge that it is the intention of the Hotel to own and operate a New Hotel that meets the standards established in the industry for designation as a "5 Star/5 Diamond" hotel. In connection therewith, all employees currently employed by the Hotel who are thereafter recalled after the completion of the Hotel's renovation shall be properly trained by the New Hotel for a period of sixty (60) days to ensure that the employees are highly qualified and capable to perform their job functions in a manner that meets the aforesaid "5 Star/5 Diamond" standards, and in doing so provide "world class" service to the New Hotel's guests.

The Hotel may, at any time during an employee's sixty (60) day training period and for a period of ninety (90) days after the completion of the training period ("probationary period"), discipline or discharge the employee for just cause and, further, He West Holl may discipline or discharge the employee for failure to meet the performance standards attached hereto as Exhibits A-[XX], provided such discipline or discharge is for just passed. During the provisionary period, the Union shall not challenge the reasonableness of the aforementioned performance standards pursuant to Article 18 [unices such under And Market) standards specifically conflict with the provisions of the IWA RCBP]. Following the Parthury

standards specifically conflict with the provisions of the IWA RCBP]. Following the probationary period, any [discipline issued by the Hotel with respect to] the performance standards shall be governed by the IWA and applicable law.

In such case where the employee is terminated for failure to meet the New Hotel's performance standards during the employee's probationary period, the employee's termination may be grieved by the Union up to and through arbitration in accordance with the IWA, subject to the expedited arbitration provisions agreed to herein.

In the event the matter is not resolved by the Hotel and the Union, the Impartial Chairman shall either (i) sustain the termination, in which case the employee shall be paid additional severance benefit at a rate of one and one quarter (1-1/4) times that described in Article 52 of the IWA, or (ii) reinstate the employee to his/her job with back pay and without loss of benefits or other terms and conditions of employment, plus two (2) weeks pay. Employees who are reinstated by the Impartial Chairman may, of nevertheless voluntarily choose to terminate their own employment rights at their option.)

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in which case the Hotel shall pay to the employee the greater of twenty (20) weeks pay or one and one half (1 1/2) times severance pay calculated in the manner described in Article 52.

The parties acknowledge the possibility that despite aumerous rigorous training of the recalled employees may not be deemed qualified or capable to meet the New Hotel's "5 Star/5 Diamond" service standards. In no event, however, shall more than fifty percent (50%) of the recalled bargaining unit employees be involuntarily terminated by the New Hotel for such educe.

If the Impartial Chairman determines that a termination or pattern of terminations were made by the New Hotel in bad faith or for the purposes of evading its obligations hereunder, s/he shall, in addition to any other available remedies, award punitive damages in such amounts as s/he deems appropriate.

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It is agreed that the Impartial Chairman shall not have the right to modify, fail to consider, or substitute his judgment as to the reasonableness of the standards [120121].

PROBABILITY Aprel for hy the factor.

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If the Imparial Chairman suspains the termination of any such employee, the employee shall nonetheless receive additional severance benefits in the amount of 1.25 times the severance benefits calculated in the manner described in Article 52 of the IVA.

of the IWA.

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Any arbitration/hossing shall be expedited and shall be held within ten (10) days from the date which the Union has been presented with the notification of discipline or discharge. Said notice shall detail the grounds for discharge and discipline.

A mediation hearing shall be scheduled within the aforesaid time frame.

The Impartial Chairman's decision shall be made within ten (10) days from the conclusion of the hearing. [DEPLICATIVE] / 1A/COLT // O.

*Enhanced severance pay of two (2) times the contractual rate is to be paid to all employees who elect to active the same and who waive recall and rehire rights within forty five (45) days of the closing of the Hotel. All other employees will receive severance calculated in the manner described in Article 52 of the IWA.

No they have in short for New HOTH From describing or discharging any employees to reasons recognised in the New York City HOTH Industry in occardones with the INA.

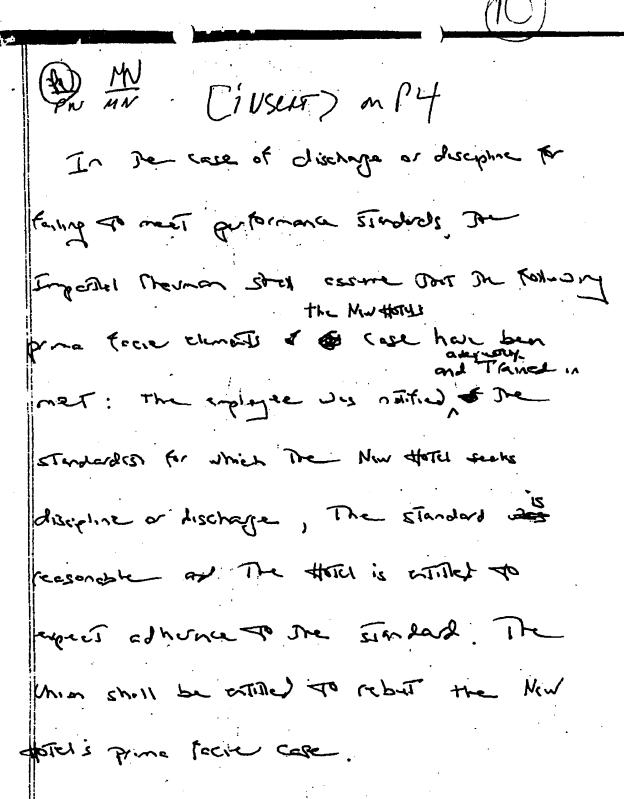


Exhibit "I"



June 06, 2000

To Whom It May Concern:

This is to verify that Mr. Carlos Rivera has been an employee of The Plaza Hotel since October 12, 1988. On October 21, 1990 he was employed as a Barback in our Oyster Bar restaurant. From April 7, 1991 he was employed as a Beverage department Barback till May 14, 1995, when he was transferred to our Oak Bar as a Barback. Then on September 15, 1996 he was promoted to a Bartender stationed in our Palm Court Restaurant Service Bar; he remained in this position throughout 1997.

Please be advised that the positions of Barback and Service Bartender in the Palm Court, at The Plaza Hotel are non-tipped positions.

If you are in need of further assistance please do not hesitate to contact me.

Sincerely,

David C. Jones

Employment Manager

Human Resources Department

DCJ/dcj

Exhibit "J"



February 14, 2005

Re: Carlos Rivera

To Whom This May Concern:

This is to verify that Carlos Rivera is a current employee of The Plaza Hotel. Mr. Rivera has been with us since October 12, 1988. He is a full-time employee, working in the position of Bartender in our F&B Department. Mr. Rivera is currently earning \$20.87 per hour plus tips, based on 35 hour-workweek.

If you are in need of further assistance, please do not hesitate to contact me at (212)546-5431

Sincerely,

Myoung A Nam

Human Resources Administrative Assistant





Exhibit "K"